



Strategic Risk Register

Business area	Operational Policing
Responsible officer	ACC Local Policing & ACC Specialist Services
Period	Quarter 3, 2014/15



Identifier	Function	Risk description	Owner	Proximity	Probability	Impact	Rating	Trend	Response plan	Risk rating confidence
C&J 009	Operational efficiency & effectiveness	Closure of Bridewell custody following mechanical or electrical failure, resulting in significantly reduced custody provision	ACC Specialist Services	Next 2 years	Med (3)	High (4)	High (12)		Reduce probability: <ul style="list-style-type: none"> Business case for replacing ageing equipment; Reduce impact: <ul style="list-style-type: none"> Custody business continuity plan to divert to other forces 	Substantial
C&J 004	Operational efficiency & effectiveness	Changes to the probation service result in increased demand for offender management	ACC Specialist Services	2015	Med (3)	High (4)	High (12)		Reduce probability & impact: <ul style="list-style-type: none"> Governance of offender management through Joint Performance Board and Local Criminal Justice Board 	Limited
SPS 003	Life & safety	A fire at the Bridewell endangers the lives of officers, staff, detained persons and visitors	ACC Specialist Services	Next 2 years	Low (2)	Very high (5)	Med (10)		Reduce probability: <ul style="list-style-type: none"> Business case for replacing ageing fire safety equipment 	Limited

-NOT PROTECTIVELY MARKED-
NOTTINGHAMSHIRE POLICE



Identifier	Function	Risk description	Owner	Proximity	Probability	Impact	Rating	Trend	Response plan	Risk rating confidence
LOC 003	Operational efficiency & effectiveness	County Council budget reductions result in increased demand for police services	ACC Local Policing	2014-17	Med (3)	Med (3)	Med (9)		Further analysis is required to understand the implications of this risk	Limited
LOC 005	Operational efficiency & effectiveness	City Council budget reductions result in increased demand for police services	ACC Local Policing	2014-17	Med (3)	Med (3)	Med (9)		Further analysis is required to understand the implications of this risk	Limited
LOC 001	Reputation	The Force reports a year on year increase in crime at the end of the 2014/15 financial year, resulting in criticism in the media which damages public perceptions and confidence	ACC Local Policing	April / May 2015	High (4)	Low (2)	Med (8)		Reduce impact: <ul style="list-style-type: none"> Force performance media strategy 	Reasonable



Closed risks

Identifier	Risk description	Reason for closure	Date closed	Closed by



Appendix – explanatory note

The risk category should be drawn from the following list:

- Crime & community safety
- Operational efficiency & effectiveness
- Judicial process
- Finances
- Reputation
- Life & safety
- Compliance
- Environment

The following definitions and criteria have been used to describe and assess the risks recorded in this risk register:

Probability	Score	Definition
Very high	5	Extremely likely to occur (>90% chance)
High	4	More likely to occur than not (66-90% chance)
Medium	3	As likely to occur as not (36-65% chance); or unknown
Low	2	Unlikely to occur (11-35% chance)
Very low	1	Extremely unlikely to occur (1-10% chance)



Impact	Score	Definition
Very high	5	Significant, lasting or permanent impact on objectives
High	4	Significant, temporary or noticeable, lasting impact on objectives
Medium	3	Noticeable, temporary or minor, lasting impact on objectives; or unknown
Low	2	Minor, temporary or minimal, lasting impact on objectives
Very low	1	Minimal, temporary impact on objectives

When assessing financial impact the following criteria have been used:

Impact	Score	Definition
Very high	5	£x,000,000s (millions)
High	4	£x00,000s (hundreds of thousands)
Medium	3	£x0,000s (tens of thousands)
Low	2	£x,000s (thousands)
Very low	1	£x00s (hundreds)



Probability is multiplied by Impact to give the overall Rating, which is colour coded, dependent upon whether the risk represents a threat (negative impact) or opportunity (positive impact) using the matrices below:

Impact	V high (5)	5	10	15	20	25
	High (4)	4	8	12	16	20
	Medium (3)	3	6	9	12	15
	Low (2)	2	4	6	8	10
	V low (1)	1	2	3	4	5
		V low (1)	Low (2)	Medium (3)	High (4)	V high (5)
Probability						

Threat scoring matrix

Impact	V high (5)	25	20	15	10	5
	High (4)	20	16	12	8	4
	Medium (3)	15	12	9	6	3
	Low (2)	10	8	6	4	2
	V low (1)	5	4	3	2	1
		V low (5)	Low (4)	Medium (3)	High (2)	V high (1)
Probability						

Opportunity scoring matrix

Confidence rating

The Confidence rating that is applied to each risk represents an evaluation of the source information used to assess the risk, as follows:

- Substantial – risk scoring is based on a significant amount of reliable data and / or intelligence
- Reasonable – risk scoring is based on some data and / or intelligence, but there are gaps or issues with reliability
- Limited – risk scoring is based on professional judgement alone