



Nottinghamshire

**POLICE & CRIME COMMISSIONER**

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**4 Year Capital Programme**  
**2015-2019**

## **1. Introduction**

The Commissioner is supportive of capital expenditure which improves the efficiency and effectiveness of the service provided to the public of Nottinghamshire.

The majority of capital expenditure relates to the buildings and IT systems.

There is however, recognition that better purchasing power and consistency of capital purchases can be achieved through regional collaboration. Over the past few years this is one area that has developed. This has been supported by the Home Office with capital and revenue funding being made available through the Innovation Fund.

### **Estates**

The money spent on estates is spent to maintain and refurbish the buildings that the Commissioner will be retaining. Over the past few years the number of properties owned has been reduced to reflect need and to generate valuable revenue savings, which will be used to provide local policing.

Some of the savings made from the reduction in the estate have been used to provide other solutions to maintain a police presence within the communities we serve. This includes better mobile IT equipment.

Closure does not always mean a reduction in access to service or police visibility. Wherever, possible local solutions such as co-location are sought and this has resulted in bases in local authority buildings and shops. This is something that will continue to be explored. .

### **ICT**

Investment in IT solutions is key to ensuring officers remain out in the neighbourhoods and not stuck behind desks within stations. Investment in software and hardware that facilitates the efficiency and effectiveness of the service is also a key reason to collaborate across forces. Common IT systems will enable crime investigations to be more effective and back office services to be more efficient.

The discussion with Northamptonshire (and Lincolnshire) Police and Crime Commissioners is at an advanced state. A joint business support unit should be operational by October 2015 and is supported through an IT strategy, which will achieve a convergence and investment in new IT systems.

### **Other Capital Expenditure**

Smaller items of expenditure include (consistency in capitalisation) Body Armour, storage for evidence and firearms. It is essential that during times of change we continue to invest in essential items for continued service delivery.

### **Regional capital Expenditure**

There are several regional programmes in place of which 5 currently have capital implications. There is grant funding available for some of these projects through the Innovation Fund. Where Nottinghamshire is the lead on a project the full cost of the project is shown. Contributions from partners and the Government are shown within financing. There are cashflow implications between the date of incurring the expenditure and receiving the contributions.

## **2. Capital Programme 2015-16**

The Capital budget for 2015-16 builds upon the existing 4 year capital programme and considers new business cases for proposed schemes. Slippage from the 2014-15 capital programme is currently estimated at £6,625k into 2015-16. The slippage will be subject to change by the end of the year.

The proposed programme is included in **Appendix A**.

## **3. 4 year Capital Programme**

The proposed programme for the next four years is also provided in **Appendix B**. This is only indicative at this stage and will be subject to detailed business case and affordability.

## **4. Financing**

Capital expenditure is financed from capital grant, capital receipts, internal and external borrowing.

In general terms we receive approximately £1.8million in capital grant allocations each year. Capital receipts fluctuate depending on which property is up for sale and how desirable the building is. Capital receipts are utilised to reduce MRP charges to the revenue account so are offset against short life

assets in the year after receipt. Capital grant and capital receipts can only be used for capital expenditure purposes.

Borrowing makes up the majority of financing and some of our historical expenditure is financed internally from balances (eg reserves and provisions), but this is reducing as the economy improves and bank transactions stabilise. External borrowing is taken at the best time to take advantage of the low rates for short to medium term borrowing. It is anticipated that interest rates will start to increase in the Autumn 2015. More information on this is included within the Treasury Management Strategy, which is a separate report on today's agenda.

Capital Expenditure has revenue implications; generally these have the initial impact in the year after the capital project is completed. These costs reflect repaying the capital sum (minimum Revenue Provision - MRP) and an interest cost. MRP is paid back over the estimated life of the asset. Other revenue implications include licences fees and other associated costs.

## Appendix A

| <u>2015-16 Capital Programme</u>               | Slippage from 2014-2015 | Revised Budget with slippage 2015-2016 | Total Budget | Project Details   |
|--|-------------------------|--|--------------|---|
|  | £000                    | £000                                   | £000         |   |
| <b>ASSETS ORIGINAL SCHEMES</b>                 |                         |  |              |   |
| Access Control Improvement Works               | 363                     | 363                                    | 363          | To replace police keys and locks as well as swipe card readers at gates and buildings to ensure adequate security in the estate |
| Arrow Centre Conversion                        |                         | 80                                     | 80           | Final payment in the 5 force forensics centre   |
| Biomass Boilers                                | 159                     | 159                                    | 159          | To install biomass boilers to reduce energy costs   |
| Bircotes Information Centre                    | 12                      | 12                                     | 12           | Closure of Harworth and move into Bircotes, this is a retention fee for works done.   |
| Bridewell Refurbishment                        |                         | 0                                      | 0            | Business case is being revised  |
| Broxtowe Refurbishment                         | 230                     | 230                                    | 230          | Refurb in line with DtF and improving working conditions  |
| Bunkered Fuel Tank Works                       | 225                     | 225                                    | 225          | To resite and decommission some fuel tanks in line with DtF and the environmental issue   |
| Custody Improvements                           |                         | 25                                     | 75           | Retainer fees   |
| Cyber Crime Unit                               |                         | 278                                    | 278          | Moving the Cyber Crime unit to FHQ - Phase 3 rationalisation  |
| Eastwood Police Station Replacement            |                         | 0                                      | 870          | Business case is being revised  |
| Energy Initiatives                             |                         |  |              | Separate business cases have been submitted   |
| FHQ Gym & shower improvements                  | 0                       | 0                                      | 400          | To improve conditions for staff   |
| FHQ Kennels                                    | 570                     | 570                                    | 570          | Business case is being revised to see if costs can be reduced   |
| FHQ Re-surfacing of roads & car parking        |                         | 100                                    | 200          | To improve quality of the estate  |
| FHQ Relocation of control Rm/Conf/Stores/Pizza |                         | 1,278                                  | 2,278        | To improve the effectiveness of control room and CRIM in working together   |
| FHQ Relocation of Digital Investigation Unit   |                         | 142                                    | 147          | Moving DIU to FHQ - Phase 3 rationalisation   |

|  |              |              |              |   |
|--|--------------|--------------|--------------|---|
| Ollerton House demolition                              | 20           | 20           | 20           | Health and safety risk as the house is falling down and would cost a significant amount to get fit for purpose and it's not really needed now.            |
| Ollerton Police Station Refurb                         | 25           | 25           | 25           | In line with improving the estate   |
| Radford Rd Kitchen & rest room                         |              | 50           | 50           | Refurb in line with DtF and improving working conditions  |
| Radford Rd Toilet & Tea point refurbishment            |              | 100          | 100          | Refurb in line with DtF and improving working conditions  |
| Retford Shared Service base                            |              | 186          | 186          | In line with DtF plans  |
| Sundry minor & emergency works                         |              | 150          | 450          | Emergency reactive fund   |
| West Bridgford 1st floor refurbishment                 |              | 300          | 300          | In line with DtF plans  |
| Worksop Shared Service Base                            |              | 0            | 0            | Plans on hold   |
| <b>TOTAL</b>   | <b>1,604</b> | <b>4,293</b> | <b>7,018</b> |   |
| <b>ASSETS NEW SCHEME REQUESTS</b>                      |              |              |              |   |
| Access Control Improvement Works                       |              | 100          | 100          | As above - extra monies requested as costs came in more than initial findings   |
| Ollerton House demolition                              |              | 10           | 10           | As above - extra monies requested as the electrical work is more complicated than expected  |
| Automatic Gates & Barrier Replacements - various sites |              | 0            | 200          | Some barriers are coming to end of life and require a lot of repairs, this is to address that and the security issue of them not being in operation       |
| Fire Alarm panel replacements                          |              | 0            | 45           | Parts are becoming obsolete which can leave some stations vulnerable  |
| Fixed Electrical works - various sites                 |              | 0            | 40           | Parts are becoming obsolete which can leave some stations vulnerable  |
| Forensic Drying Cabinets - various sites               |              | 0            | 20           | Regulation changes in the requirements coming into affect   |
| Generators & associated equipment to be replaced       |              | 0            | 15           | Parts are becoming obsolete which can leave some stations vulnerable in business continuity   |
| HQ Replacement of external street lighting             |              | 0            | 160          | Replace faulty lighting and wiring, with LED lighting which will save costs in electric but have not yet been identified how much will be saved per annum |
| Bulwell Police Station - Refurb                        |              | 150          | 150          | Refurb in line with DtF and improving working conditions  |

|   |              |              |               |   |
|---|--------------|--------------|---------------|---|
| Oxclose Lane - Refurb                         |              | 450          | 850           | Refurb in line with DtF and improving working conditions  |
| Sir John Robinson House                       |              | 0            | 0             | Council have pulled out of the project  |
| Carlton - EMAS Community station              |              | 100          | 100           | Accommodation share with EMAS, save on running costs  |
| Newark - Create Open Plan Space               |              | 0            | 600           | In line with improving the estate   |
| M/Woodhouse Air handling Replacement          |              | 0            | 45            | Faulty parts  |
| Mansfield - Create Open Plan Space            |              | 0            | 1,800         | In line with improving the estate   |
| Lift Replacement - Mansfield & Radford Rd     |              | 0            | 110           | Faulty parts  |
| Byron House - Central Relocation              |              | 980          | 980           | In line with DtF plans and phase 3 rationalisation  |
| Building management system replacement (BMS)  |              | 0            | 370           | Replace BMS controls to increase energy efficiency, there will be savings but these haven't yet been quantified |
| <b>New Scheme Total</b>                       | <b>0</b>     | <b>1,790</b> | <b>5,595</b>  |   |
| <b>Assets Revised Total</b>                   | <b>1,604</b> | <b>6,083</b> | <b>12,613</b> |   |
| <b>IS ORIGINAL SCHEMES</b>                    |              |              |               |   |
| Command & Control Replacement                 |              | 0            | 150           | To upgrade system   |
| Control Room Move                             | 678          | 678          | 678           | as per estates rationalisation and improvements   |
| Desktop Virtualisation                        | 300          | 300          | 300           | slipped from 2012/13 due to resources   |
| Essential Infrastructure Upgrades             | 40           | 40           | 40            | To enable change  |
| ICCS Replacement                              |              | 0            | 500           |   |
| Improvements to Digital Investigation Storage | 564          | 564          | 564           | Improving storage capabilities for DIU  |
| Mobile Data                                   | 1,267        | 1,267        | 1,267         | Mobile data project incorporating DtF and agile working practices   |
| Network Infrastructure Improvements           |              | 0            | 350           | To enable change  |
| Regional ANPR                                 | 0            | 0            | 99            | Traffic storage and enabling connectivity   |
| Regional Desktop Email                        | 75           | 75           | 75            | Regional access to desktop - agile working  |
| Regional LANDESK Merger                       | 0            | 0            | 258           |   |
| Regional Project Storage (DIR)                | 120          | 120          | 120           | Increase storage capacity   |
| Ring of Steel ANPR Cameras                    |              | 0            | 210           | Traffic storage and enabling connectivity   |
| SQL Server 2012                               | 107          | 107          | 107           | Upgrade   |
| Storage Solutions                             |              | 100          | 200           | Increase storage capacity   |

|   |              |              |               |   |
|---|--------------|--------------|---------------|---|
| Telephony Project   | 1,090        | 1,090        | 1,090         | Refresh and upgrade telephony systems as current system at end of life and support  |
| Migrate to PSN (public services network)                        | 38           | 38           | 38            | Moving from PNN to PSN due to national guidelines   |
| <b>IS TOTAL</b>   | <b>4,279</b> | <b>4,379</b> | <b>6,046</b>  |   |
| <b>IS NEW SCHEME REQUESTS</b>                                   |              |              |               |   |
| Essential Hardware, Software Refresh & Repairs                  |              | 400          | 1,600         | Renew and repair faulty hardware to continue working effectively  |
| Enabling Change   |              | 400          | 1,300         | To enable IS to respond quickly to initiatives, projects and operational needs that haven't been identified from the outset, such as DfF, SSL Laptops, Op Xeres |
| Migrate to PSN (public services network) - Extra funds required |              | 110          | 110           | Moving from PNN to PSN due to national guidelines   |
| Data Domain Backup System                                       |              | 0            | 108           | Backups for all force systems and disaster recovery   |
| Intrusion - monitor & heal software                             |              | 0            | 60            | to block intrusions when ePortal comes into life  |
| Cloud Networking Migration                                      |              | 0            | 300           | Notts & Northants to share a MPCS system to help reduce costs approx £120k pa   |
| Upgrade Audio Visual Equipment                                  |              | 0            | 50            | To ensure equipment can support paperless meetings and agile working  |
| Upgrade Control Room SICCS Workstations                         |              | 0            | 290           | Critical for Windows 7  |
| System Centre Operation Manager                                 |              | 0            | 70            | monitor current estate for issue to alert IS before a system breakdown  |
| Sharepoint Portal   |              | 0            | 250           | To enhance intranet collaboration and documentation   |
| <b>IS New Scheme Total</b>                                      | <b>0</b>     | <b>910</b>   | <b>4,138</b>  |   |
| <b>Total IS Spend</b>   | <b>4,279</b> | <b>5,289</b> | <b>10,184</b> |   |



|   |              |               |               |   |
|---|--------------|---------------|---------------|---|
| <b>OTHER ORIGINAL SCHEMES</b>             |              |               |               |   |
| Body armour                               |              | 0             | 100           |   |
| COT team vehicles                         |              | 0             | 50            |   |
| Non-driver slot vehicles                  | 0            | 100           | 450           | To purchase vehicles outside of the Vensons agreement           |
| Equipment Contingency                     |              | 0             | 60            |   |
| Evidence Storage - A & E                  | 100          | 100           | 100           |   |
| Firearms Cabinets & Access Storage        | 50           | 50            | 100           |   |
| Northern Property Store Increased Storage | 100          | 100           | 200           |   |
| <b>OTHER TOTAL</b>                        | <b>250</b>   | <b>350</b>    | <b>1,060</b>  |   |
| <b>LOCAL CAPITAL TOTAL SPEND</b>          | <b>6,133</b> | <b>11,722</b> | <b>23,857</b> |   |
| <b>REGIONAL ORIGINAL SCHEMES</b>          |              |               |               |   |
| Body Worn Video                           | 492          | 492           | 492           |   |
| Niche                                     | 0            | 1,542         | 1,542         | IT platform for better integration                              |
| MAIT                                      |              | 550           | 550           | Multi-Agency Incident Transfer                                  |
| EMOpSS                                    |              | 1,499         | 1,499         | Regional Operational support service                            |
| PBS                                       | 0            | 382           | 382           | Police Business Service - integration between Notts & Northants |
| <b>Regional Total</b>                     | <b>492</b>   | <b>4,465</b>  | <b>4,465</b>  |   |
|   |              |               |               |   |
| <b>TOTAL CAPITAL PROGRAMME</b>            | <b>6,625</b> | <b>16,187</b> | <b>28,322</b> |   |
|   |              |               |               |   |

## Appendix B

| <b>Capital Programme 2015-2019</b>                     | <b>Revised Budget with slippage</b> |                           |                           |                           | <b>Total Budget</b> |
|--|-------------------------------------|---------------------------|---------------------------|---------------------------|---------------------|
|  | <b>2015-2016<br/>£000</b>           | <b>2016-2017<br/>£000</b> | <b>2017-2018<br/>£000</b> | <b>2018-2019<br/>£000</b> | <b>£000</b>         |
| <b>ASSETS ORIGINAL SCHEMES</b>                         |                                     |                           |                           |                           |                     |
| Access Control Improvement Works                       | 363                                 |                           |                           |                           | 363                 |
| Arrow Centre Conversion                                | 80                                  |                           |                           |                           | 80                  |
| Biomass Boilers  | 159                                 |                           |                           |                           | 159                 |
| Bircotes Information Centre                            | 12                                  |                           |                           |                           | 12                  |
| Bridewell Refurbishment                                | 0                                   |                           |                           |                           | 0                   |
| Broxtowe Refurbishment                                 | 230                                 |                           |                           |                           | 230                 |
| Bunkered Fuel Tank Works                               | 225                                 |                           |                           |                           | 225                 |
| Custody Improvements                                   | 25                                  | 25                        | 25                        |                           | 75                  |
| Cyber Crime Unit                                       | 278                                 |                           |                           |                           | 278                 |
| Eastwood Police Station Replacement                    | 0                                   | 870                       |                           |                           | 870                 |
| Energy Initiatives                                     |                                     |                           |                           |                           |                     |
| FHQ Gym & shower improvements                          | 0                                   | 400                       |                           |                           | 400                 |
| FHQ Kennels  | 570                                 |                           |                           |                           | 570                 |
| FHQ Re-surfacing of roads & car parking                | 100                                 | 50                        | 50                        |                           | 200                 |
| FHQ Relocation of control Rm/Conf/Stores/Pizza         | 1,278                               | 1,000                     |                           |                           | 2,278               |
| FHQ Relocation of Digital Investigation Unit           | 142                                 | 5                         |                           |                           | 147                 |
| Ollerton House demolition                              | 20                                  |                           |                           |                           | 20                  |
| Ollerton Police Station Refurb                         | 25                                  |                           |                           |                           | 25                  |
| Radford Rd Kitchen & rest room                         | 50                                  |                           |                           |                           | 50                  |
| Radford Rd Toilet & Tea point refurbishment            | 100                                 |                           |                           |                           | 100                 |
| Retford Shared Service base                            | 186                                 |                           |                           |                           | 186                 |
| Sundry minor & emergency works                         | 150                                 | 150                       | 150                       |                           | 450                 |
| West Bridgford 1st floor refurbishment                 | 300                                 |                           |                           |                           | 300                 |
| Workshop Shared Service Base                           | 0                                   |                           |                           |                           | 0                   |
| <b>TOTAL</b>   | <b>4,293</b>                        | <b>2,500</b>              | <b>225</b>                | <b>0</b>                  | <b>7,018</b>        |
| <b>ASSETS NEW SCHEME REQUESTS</b>                      |                                     |                           |                           |                           |                     |
| Access Control Improvement Works                       | 100                                 |                           |                           |                           | 100                 |
| Ollerton House demolition                              | 10                                  |                           |                           |                           | 10                  |
| Automatic Gates & Barrier Replacements - various sites | 0                                   | 200                       |                           |                           | 200                 |
| Fire Alarm panel replacements                          | 0                                   | 45                        |                           |                           | 45                  |
| Fixed Electrical works - various sites                 | 0                                   | 30                        | 10                        |                           | 40                  |
| Forensic Drying Cabinets - various sites               | 0                                   | 20                        |                           |                           | 20                  |
| Generators & associated equipment to be replaced       | 0                                   | 15                        |                           |                           | 15                  |
| HQ Replacement of external street lighting             | 0                                   | 160                       |                           |                           | 160                 |
| Bulwell Police Station - Refurb                        | 150                                 |                           |                           |                           | 150                 |
| Oxclose Lane - Refurb                                  | 450                                 | 400                       |                           |                           | 850                 |

|   |              |              |            |            |               |
|---|--------------|--------------|------------|------------|---------------|
| Sir John Robinson House   | 0            |              |            |            | 0             |
| Carlton - EMAS Community station  | 100          |              |            |            | 100           |
| Newark - Create Open Plan Space   | 0            | 600          |            |            | 600           |
| M/Woodhouse Air handling Replacement  | 0            | 45           |            |            | 45            |
| Mansfield - Create Open Plan Space  | 0            | 600          | 600        | 600        | 1,800         |
| Lift Replacement - Manfield & Radford rd                                      | 0            | 110          |            |            | 110           |
| Byron House - Central Relocation  | 980          |              |            |            | 980           |
| Building management system replacement (BMS)                                  | 0            | 370          |            |            | 370           |
| <b>New Scheme Total</b>   | <b>1,790</b> | <b>2,595</b> | <b>610</b> | <b>600</b> | <b>5,595</b>  |
| <b>Assets Revised Total</b>   | <b>6,083</b> | <b>5,095</b> | <b>835</b> | <b>600</b> | <b>12,613</b> |
| <b>IS ORIGINAL SCHEMES</b>  |              |              |            |            |               |
| Command & Control Replacement   | 0            | 150          |            |            | 150           |
| Control Room Move (as per business case agreed)                               | 678          |              |            |            | 678           |
| Desktop Virtualisation  | 300          |              |            |            | 300           |
| Essential Infrastructure Upgrades   | 40           |              |            |            | 40            |
| ICCS Replacement  | 0            | 500          |            |            | 500           |
| Improvements to Digital Investigation Storage                                 | 564          |              |            |            | 564           |
| Mobile Data - Consolidated F145,F122,F160,F120, F070 & F151                   | 1,267        |              |            |            | 1,267         |
| Network Infrastructure Improvements   | 0            | 350          |            |            | 350           |
| Regional ANPR   | 0            | 99           |            |            | 99            |
| Regional Desktop Email  | 75           |              |            |            | 75            |
| Regional LANDESK Merger   | 0            | 258          |            |            | 258           |
| Regional Project Storage (DIR) - Project slipped not cancelled as at 06/11/14 | 120          | 0            |            |            | 120           |
| Ring of Steel ANPR Cameras  | 0            | 210          |            |            | 210           |
| SQL Server 2012   | 107          |              |            |            | 107           |
| Storage Solutions   | 100          | 100          |            |            | 200           |
| Telephony Project   | 1,090        |              |            |            | 1,090         |
| Migrate to PSN (public services network)                                      | 38           |              |            |            | 38            |
| <b>IS TOTAL</b>   | <b>4,379</b> | <b>1,667</b> | <b>0</b>   | <b>0</b>   | <b>6,046</b>  |
| <b>IS NEW SCHEME REQUESTS</b>   |              |              |            |            |               |
| Essential Hardware, Software Refresh & Repairs                                | 400          | 400          | 400        | 400        | 1,600         |
| Enabling Change   | 400          | 300          | 300        | 300        | 1,300         |
| Migrate to PSN (public services network) - Extra funds required               | 110          |              |            |            | 110           |
| Data Domain Backup System   | 0            | 108          |            |            | 108           |
| Intrusion - monitor & heal software   | 0            | 60           |            |            | 60            |
| Cloud Networking Migration  | 0            | 300          |            |            | 300           |
| Upgrade Audio Visual Equipment  | 0            | 50           |            |            | 50            |
| Upgrade Control Room SICCS (Integrated communications)                        |              |              |            |            |               |
| Workstations  | 0            | 290          |            |            | 290           |
| System Centre Operation Manager   | 0            | 70           |            |            | 70            |
| Sharepoint Portal   | 0            | 200          | 50         |            | 250           |
| <b>IS New Scheme Total</b>  | <b>910</b>   | <b>1,778</b> | <b>750</b> | <b>700</b> | <b>4,138</b>  |
| <b>Total IS Spend</b>   | <b>5,289</b> | <b>3,445</b> | <b>750</b> | <b>700</b> | <b>10,184</b> |

|   |               |              |              |              |               |
|---|---------------|--------------|--------------|--------------|---------------|
| <b>OTHER ORIGINAL SCHEMES</b>             |               |              |              |              |               |
| Body armour                               | 0             | 50           | 50           |              | 100           |
| COT team vehicles                         | 0             | 50           |              |              | 50            |
| Non-driver slot vehicles                  | 100           | 200          | 150          |              | 450           |
| Equipment Contingency                     | 0             | 30           | 30           |              | 60            |
| Evidence Storage - A & E                  | 100           |              |              |              | 100           |
| Firearms Cabinets & Access Storage        | 50            | 50           |              |              | 100           |
| Northern Property Store Increased Storage | 100           | 100          |              |              | 200           |
| <b>OTHER TOTAL</b>                        | <b>350</b>    | <b>480</b>   | <b>230</b>   | <b>0</b>     | <b>1,060</b>  |
|   |               |              |              |              |               |
| <b>LOCAL CAPITAL TOTAL SPEND</b>          | <b>11,722</b> | <b>9,020</b> | <b>1,815</b> | <b>1,300</b> | <b>23,857</b> |
|   |               |              |              |              |               |
| <b>REGIONAL ORIGINAL SCHEMES</b>          |               |              |              |              |               |
| Body Worn Video                           | 492           |              |              |              | 492           |
| Niche                                     | 1,542         |              |              |              | 1,542         |
| MAIT                                      | 550           |              |              |              | 550           |
| EMOpSS                                    | 1,499         |              |              |              | 1,499         |
| PBS                                       | 382           |              |              |              | 382           |
| <b>Regional Total</b>                     | <b>4,465</b>  | <b>0</b>     | <b>0</b>     | <b>0</b>     | <b>4,465</b>  |
|   |               |              |              |              |               |
| <b>TOTAL CAPITAL PROGRAMME</b>            | <b>16,187</b> | <b>9,020</b> | <b>1,815</b> | <b>1,300</b> | <b>28,322</b> |
|   |               |              |              |              |               |